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# **Determinants of Job Satisfaction in Rescue Workers**

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#### Abstract

The present research was conducted to investigate the determinants of job satisfaction in rescue workers. The variables of Resilience, life orientation and psychological wellbeing were taken as determinants and their role would be studied in job satisfaction of rescue workers. Data was taken from different Rescue Service Stations of Lahore. Purposive sampling technique was used for this study. The sample size of 200 participants with the age range 25-40 years was included in this study. In order to obtain information Demographic form was administered followed by the Job Satisfaction Survey (Shahzad, 2010), Indigenous

Resilient Scale (Naz, Saleem & Mehmood, 2010), Life Orientation Test- Revised LOT-R (Huda & Kausar, 2013) and psychological wellbeing scale (Aslam & Kausar, 2010). The data was analyzed through correlation and regression. The results showed that resilience, life orientation and psychological wellbeing were positively correlated with job satisfaction in rescue workers. This study helped to make interventions associated to health-related domain like mental health and awareness must be given to clinical psychologist for developing the psycho-education programs and workshops.

Keywords: Resilience, Life Orientation, Psychological Well, Job Satisfaction, Rescue Workers 1122, Pakistan

#### Introduction

After the earth quake of Oct 8, 2005 in Pakistan the first structured emergency service was started by the government. This is the most used charitable emergency service in Pakistan. At the start this service was called Rescue 1122. In few months after its success, Rescue 1122 services was distended geographically to thirty-five Punjab districts of geographic region, and its tasks were distended to incorporate rescue services, disaster response groups including community welfare programs (Community Safety, 2013). Rescue 1122 soon met the global standards of emergency management designed by World Health Organization (WHO). From the time when it originated, Rescue 1122 has saved 1, 675, 247 people from emergency situations. The period interval has been a median of six minutes, which is excellent performance bearing in mind the population of Punjab which is eighty million. Rescue 1122 has 15 centers operational within Lahore. (Rescue 1122, 2014). Rescue staff when dealing with disaster often faces traumatic after effects and are in danger of health issues (Marmar et al., 1999). Resilience and optimism are associated to psychological well-being (Jensen, Luthans, Lebsack, & Lebsack, 2007)<sup>[4]</sup> Resilience is a dynamic, flexible and developable psychological capability or strength. It is consistent with positive psychological science. It is characterized as positive adaptation in adversity. (Masten, 2016)<sup>[6]</sup>. Positive and clinical psychological literature support the role of resiliency in increasing many aspects of human functioning, significantly in adaptation and posttraumatic cope (Richardson, 2002)<sup>[2]</sup>. The reason of resilience showed that people WHO are high at construct of resiliency not solely adapt the trying things, still are intended to be told from difficult experiences (Youssef & Luthans, 2007)<sup>[12]</sup>. Life introduction is delineated inside the sort of optimism. Optimism is related as educational vogue that ascribes positive activities to emotional, stable, and general reasons; while credits negative occasions to outer, transient, and situation particular elements (Seligman, 2002)<sup>[10]</sup>. Psychological well-being comprises of constructive associations with others, individual authority, independence, a feeling of direction and which implies throughout everyday life, and private development and advancement. Psychological well-being is earned by accomplishing a condition of equalization tormented by each troublesome and compensating life occasions. Work fulfillment alludes to general constructive sentiments towards one's occupations dependent on their own emotional experience and individual attributes (Murphy, 2014). Rescue employees are hidden victims of traumatic events, which can jeopardize their psychological well-being (Robbins et al., 2012). Job satisfaction is a measure of workers' contentedness with their work, whether or not they like their work or personal aspects or facets of jobs, like nature of work or

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regulation (Crossman & Abou-Zaki, 2003) [2]. Job fulfillment demands representatives' emotions or passionate empathy, which has real results on their lives (Kere & Mthupha, 1997; Bisk, 2018). Resilience is the consequence of people having the capacity to connect with their surroundings and the procedures that either advance prosperity or secure them against the staggering impact of hazard factors (Zautra, Hall, & Murray, 2010) <sup>[13]</sup>. Life Orientation is designed for creating and intriguing learners in personal, psychological, motor, moral, physical, spiritual, neuro-cognitive, cultural and socio-economic areas, to reach their full potential. This learning space is supposed to push human rights, social justice and inclusiveness, as a healthy surrounding (Jacobs, 2011) and Teach individuals to practice their constitutional rights and responsibilities (Andrea, 2011).

According to a web log 'positive psychology' article by Fiona Parashar (2009), Segerstrom (2006) found out that 80% and Seligman (1990) found out that 60% individuals tend to be optimistic. It is the most important aspect of life and has adaptive qualities.

Psychological Well-Being and Job Satisfaction is linked together. It is "the overall effectiveness of associate degree individual's psychological functioning as associated with primary sides of one's life: work, family and community. PWB is primarily measured victimization the eight-item Index of Psychological Well-Being developed by Berkman (IPWB). High job satisfaction in associated with higher

productivity and lower turnout wherever positive thinking or optimism influence their job satisfaction (Zheng et al., 2017)<sup>[14]</sup> and with optimistic life orientation and magnified resilience. (Karami, Ahmadi & Sarvestani, 2017). Yasin, Nasir & Shaheen, (2016) found rescue staff were experiencing psychological distress. Resilience factors ought to be thought-about whereas planning trainings to preserve psychological state and to boost the psychological well-being of rescue staff. Study Results in Pakistan advised that rescue staff high on personal resources also are having higher psychological state (Haleem, Masood, Aziz, & Jami, 2017) <sup>[3]</sup> but inverse correlation was found between job satisfaction and optimism(Rauf, 2010)<sup>[8]</sup> Individuals doing a job of rescue workers have to face different kind of fatal situations and emergencies like road accidents and fire. The traumatic experience of others exerts great impact on the rescue worker's emotional and physical health. (Ahmad, Arshad, & Kausar, 2015)<sup>[1]</sup>

The aim of the present study is to explore the determinants of job satisfaction. In addition, it also intent to find relations among Resilience, Life Orientation, Psychological Wellbeing and Job Satisfaction among Rescue workers 1122. Hypothesis was Life Orientation, Resilience, Psychological Well-being are predictor of Job Satisfaction among Rescue workers.

#### Materials and methods

Demograp	Demographic Characteristics		%
Age	25 -40	-	-
Gender	Male	200	100
	Matric	37	18.5
Education	Intermediate	57	28.5
Education	Bachelors	74	37.0
	Masters	31	15.5
Family System	Extended (with parents)	145	73.5
Family System	Separate (with wife and children)	55	27.5
Job type	Emergency Services	100	100
Job type	Fire Fighter	100	100
	15000-25000	23	11.4
Salary	26000-35000	119	59.2
Salary	36000-45000	56	27.9
	46000-55000	2	1.0
	0-2	51	25.5
Experience	3-5	63	31.5
	6-10	41	20.5
	11-15	44	22.0
	6 <sup>th</sup>	10	5.0
	8	17	8.5
Scale Grade	11	155	77.5
	12	17	8.5
	16	1	0.5

**Table 1:** A design used in this research is co-relational research design

The non-probability purposive sampling technique was used to collect data. The participants of the study were rescue worker with the age range 25-45 years. For this purpose, 100 fire fighter and 100 emergency workers from different rescue center were taken as a sample. Sample was calculated by G-Power analysis. Total number of samples were N= 200. Inclusion Criteria was Fire fighter and emergency workers between age ranges 25-45 was included in this study, Individuals with at least 1-year of experience were taken, All the designated people who are working rescue worker they were approach. The Exclusion Criteria included Individuals with any Physical disability/ health issues was excluded in this research. Research Instruments used were as follows:

- 1. Demographic information sheet
- 2. Standardized Research Instruments
- 3. Job Satisfaction Survey (2010), developed by (Spector, 1985)<sup>[11]</sup>
- Indigenous Resilience Scale (2010) developed by (Naz, Saleem, & Mahmood, 2011)<sup>[7]</sup>
- Life orientation Test Revised (2013) was developed by Scheier, 1994 and translated by Huda and Kausar 409

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(2013).

6. Psychological well-being scale. (2010) developed by Carol Ryff (1989) and translated by Aslam and Kausar (2010)

#### Procedure of data collection

The present study was undertaken in rescue centers of Lahore. The permission was taken from official power of rescue centers. The participants were independently approached by convenient sampling technique. Informed consent was taken from every participant. They were confident about information were set aside confidential and would not disclose. Their information would be used only for research purpose. A copy of the demographic sheet, Indigenous Resilience Scale and Life orientation Test Revised Psychological wellbeing and job satisfaction would be given to participants. Instructions would be given in both verbal and written form. Participants were right to withdraw from responding to the questionnaire.

# **Ethical considerations**

We follow the ethical considerations for the study. Most

important ethics were followed:

- 1. No harm would be given to subjects
- 2. Respect all participants.
- 3. Full consent of subjects prior to the study.
- 4. Privacy was ensured.
- 5. Confidentiality was ensured.
- 6. Result was showed with those participants who want know about research finding.

#### Analyses

- Data was analysis according to hypothesis, using SPSS 21.
- Hypotheses were tested through Pearson Product Moment Correlation.
- The prediction was carried out through hierarchical regression analysis.

#### Results

Table 2 show that the alpha reliability of Job Satisfaction Scale is Cronbach's .86, Indigenous Resilience Scale is Cronbach's.89, life orientation scale is Cronbach's @ .60, Psychological wellbeing scale is Cronbach's .92.

 Table 2: Psychometrics properties of the Job Satisfaction Survey, Indigenous Resilience Scale, Life Orientation Test & Psychological Well Being scales

Variables	K	Α	Μ	SD	Ra	nge	Skewness
					Potential	Actual	
Job Satisfaction	36	.86	140.94	25.10	1-6	88-211	.88
Pay	4	.57	15.21	4.64	1-6	4-24	16
Promotion	4	.50	15.19	4.51	1-6	4-24	-21
Supervision	4	.51	8.27	2.22	1-6	6-24	.01
Fringe benefits	4	.41	14.12	4.02	1-6	4-24	01
Contingent rewards	4	.47	15.01	4.15	1-6	4-24	.50
Operating Conditions	4	.41	13.04	3.58	1-6	4-24	.25
Coworkers	4	.53	17.63	4.14	1-6	9-24	.15
Nature of work	4	.53	18.74	4.08	1-6	7-24	-33
Communication	4	.63	16.09	4.85	1-6	4-24	.17
Indigenous Resilience	48	.89	94.66	19.32	0-3	35-143	01
Self confidence	16	.84	33.17	7.74	0-3	11-48	26
Self-control	14	.74	28.31	7.08	0-3	11-60	.36
Vulnerability	5	.78	5.95	3.91	0-3	0-15	.28
Extroversion	8	.71	15.19	4.11	0-3	5-24	.05
Spirituality	5	.53	11.42	3.10	0-3	4-32	02
Life orientation scale	10	.60	24.96	5.30	0-4	11-38	.13
Optimism	3	.53	8.21	2.61	0-4	10-16	-56
Pessimism	3	.31	6.25	2.25	0-4	.00-11	-54
Psychological Well Being	84	.92	341	52.41	1-6	267-396	-01
Autonomy	14	.62	56.47	9.64	1-6	34-69	003
Environmental mastery	14	.73	57.07	10.42	1-6	29-71	29
Personal growth	14	.71	57.36	9.66	1-6	24-58	56
Positive relation with others	14	.62	58.52	8.98	1-6	35-61	28
Purpose in life	14	.64	55.29	9.35	1-6	37-84	.49
Self-acceptance	14	.58	56.42	11.48	1-6	36-74	.41

Table 3: Correlation matrix for job satisfaction, Indigenous Resilience, Life orientation and Psychological Well-being

S. No	Variables	Ι	II	III	IV
Ι	Job Satisfaction		.23**	.45**	$.40^{**}$
II	II Indigenous Resilience		-	.13	.05
III	III Life Orientation			-	.50**
IV	IV Psychological Wellbeing				-
	Mean	140.94	94.06	24.96	329.39
	SD	25.10	19.32	5.30	24.09

Correlation is significant at the \*\*P<.01 level (2-tailed)

The correlation matrix of Positive relationship between Job Satisfaction, Resilience, Life Orientation and Psychological Wellbeing among Rescue workers is likely to occur. Table 3 displays Job Satisfaction, Indigenous Resilience, Life

Orientation, and Psychological Wellbeing. Job Satisfaction has positively Correlation with Indigenous Resilience (r=.23, p=0.01), Job Satisfaction has positively Correlation with Life Orientation (r=.45, p=0.01), Job Satisfaction has positively Correlation with Psychological Wellbeing (r=.40, p=0.01). Life Orientation has positively Correlation with Psychological Wellbeing (r=.50, p=0.01).

 Table 4: Hierarchal regression model of Life Orientation,

 Resilience and Psychological Wellbeing as predictors of Job

 Satisfaction

	Job Satisfaction	
	Rescue Workers	
Predictors	$\Delta R^2$	В
Step 1	.20**	
LOT		.45**
Step 2	.23	
IRS		.18**
Step 3	.27	
PWB		.24**
$R^2$	28%	
Ν	200	

Note: p<.05; p<.01; p<.01; r<p<.001; B = Standardized Co efficient;  $\Delta R^2$  = Adjusted R Square,  $R^2$  = R Square, N= Number of participants, LOT =life orientation, IRS=Indigenous Resilience, PWB=Psychological Wellbeing.

Hierarchal Regression was conducted in order to find predictive relationship of Life Orientation, Resilience and Psychological Wellbeing as predictors of Job Satisfaction. Results show that overall model stepwise was significant F (51.78), p<.000 shows variance 45% variance in Life Orientation is a strong significant predictor of Job Satisfaction. Overall variances show stepwise F (30.94),

p<.002 show 18% variance in Indigenous Resilience and it is mild moderator of the Job Satisfaction. The Results show stepwise F (25.84), p<.00 shows 24 % variance that moderately significant predictor of Job Satisfaction.

 Table 5: Descriptive table of MANOVA difference between

 Emergency and Fire Fighter in on Psychological Wellbeing,

 Indigenous Resilience, Life Orientation, Job Satisfaction

Variable	Category	Μ	SD	Ν
Psychological wellbeing	Emergency	328.66	24.24	100
	Fire fighter	330.14	24.04	100
	Total	329.39	24.09	200
Indigenous Resilience	Emergency	94.94	19.10	100
	Fire fighter	93.16	19.59	100
	Total	94.06	19.32	200
Life Orientation	Emergency	25.77	5.53	100
	Fire fighter	24.13	4.95	100
	Total	24.96	5.30	200
Job Satisfaction	Emergency	148.07	26.33	100
	Fire fighter	133.67	21.59	100
	Total	140.94	25.10	200

Psychological Wellbeing was investigated among 100 Emergency Rescue workers M=328.66 (SD=24.24) and 100 Fire Fighter Rescue workers, M=330.14 (SD=24.04). Further Indigenous Resilience was accessed among 100 Emergency Rescue workers M=94.94 (SD=19.10) and 100 Fire Fighter Rescue workers, M=93.16 (SD=19.59). Life Orientation was illustrated among 100 Emergency Rescue workers M=25.77 (SD=5.53) and 100 fire fighter rescue workers, M=24.96 (SD=4.95). Job Satisfaction was accessed among 100 Emergency Rescue workers M=148.07(SD=26.33) and 100 Fire Fighter rescue workers, M=133.67(SD=21.59).

 

 Table 6: Coefficient table of MANOVA difference between Emergency Services and Fire Fighter in on Psychological Wellbeing, Indigenous Resilience, Life Orientation, Job Satisfaction

Source of Job type	Dependent Variable	Df	MS	F	Sig.	դ 2	<b>Observed Powered</b>
Emergency services and fire fighter	Psychological wellbeing	1	109.22	.18	.66	.001	.07
	Indigenous resilience	1	158.22	.42	.51	.002	.09
	Life orientation	1	134.62	.48	.02	.024	.59
	Job satisfaction	1	1370.76	17.84	.00	.083	.98

Analysis of two-way Manova indicated that the main effect of job type on psychological wellbeing F(1,198) = .187, p = ns, is non-significant. Whereas the main effect of job type on Indigenous resilience F(1,198) = .42, p < .01 significant. whereas the main effect of job type on Life orientation F(1,198) = .48, p = < .01, is significant. The main effect of job type on Job satisfaction F(1,198) = 17.84, p = < .01, is significant. Further analysis indicated that the main effect of job type (emergency services, fire fighter) rescue workers  $\lambda$ (4,198) = .12, p = < .000 which is significant.

#### Discussion

This study is conducted to explore the determinants of jobs satisfaction among rescue workers. The study also intended to see the role of psychological well-being, resilience and life orientation in job satisfactions. A positive relationship exist resilience and job satisfaction showing the resilient workers have a specific pattern of solving problems thus creating optimal conditions for job. (Farkas, 2001; Zheng, *et al.*, 2017) <sup>[14]</sup>. Analysis here showed that a positive relationship exists between life orientation and job satisfaction. (Peterson, 2000; Jacobs, 2011). Positive

orientation give strength to fight with challenging circumstances. In a religious society like ours the Allah's will is our priority and helping those in need is taken as a pride. Life values and value orientations that create positive relationship with job satisfaction (Orkibi, 2015). Pessimism helps to judge situation critically but if we take their judgments as decision in every situation, it becomes a habit and makes it difficult to take positive perception of difficult situation (Bridges, 2001). Self-esteem and optimism are significantly positively associated with job satisfaction. (Ahmed, 2015)<sup>[1]</sup>. The result of the present study also illustrated a positive relationship between psychological wellbeing and job satisfaction. Existence of the protector effect of job satisfaction for health, happiness, subjective well-being and self-esteem, are positively associated with each other. Job satisfaction could potentially lead to improvements in levels of health, happiness, subjective well-being and workers' self-esteem, all of which are factors that can potentially improve organizational performance. The study also considered its limitation job satisfaction could potentially lead to improvements in levels of health, happiness, subjective well-being and workers' self-esteem,

all of which are factors that can potentially improve organizational performance. (Satuf *et al.*, 2018). The present study found that life orientation is significant stronger predictor of the job satisfaction, while psychological wellbeing is significant moderate predictors. Social support, resilience and job satisfaction has positive relationship (Gerson, 2018), the trait of optimism and job satisfaction go hand in hand (Rathore, 2015; Zolkoski and Bullock, 2012; Karami, Ahmadi & Sarvestani, 2017). Positive approach leads to higher resilience, which predicts better psychological wellbeing leading to job satisfaction (Chen Kuan, 2018).

# Conclusion

The study was conducted to see the relation between Job satisfaction, Life orientation, Indigenous resilience and Psychological Wellbeing among Rescue Workers. Result of present study showed that a significant positive relationship exist in resilience and job satisfaction. Positive relationship among life orientation and job satisfaction was also analyzed. Significant positive relationship between psychological wellbeing and job fulfillment. Life orientation is significant strong predictor of the job satisfaction, while psychological well-being is significant moderate predictors.

# Strength

The strength of the study was inclusion of fire fighters and emergency worker among whole rescue time. These two groups of the population have to face serious and tough situations like burnouts and accidents. Their working involves very pathetic conditions involve very pathetic conditions and circumstances. Their attitude toward life and opinion is much important in understanding the constructs like resilience, psychological wellbeing and job satisfactions compared to other rescue workers.

#### Suggestion

For future studies the following suggestions should be kept in mind

- 1. The sample size and area should be greater than before.
- 2. All workers in rescue team should be given chance to participate in the study.
- 3. The tools should be free of cultural biasness.
- 4. The extended qualitative study should be followed.
- 5. The use of research design may be repeated measure to gauge better responses.

# Implication

With reference to practical perspective the findings of present study will help rescue 1122 to make interventions associated to health related (e.g., mental health) domain which has been rarely considered before. The findings can provide organizations to develop psycho education programs and workshops in relation to resilience, life orientation and optimism to cope effectively with stressful incidents. The outcome of this study would help to understand the nerve and changing life orientations of rescue workers. The findings of the study would be useful in development of strategies to reduce the stress among workers and promote resilience. The outcomes of the study also can be used to design activities that can enhance the job satisfaction. More and more the study finding can be practically beneficial and advantageous for the clinical psychologist and health promoting agencies in development of projects and plans to enhance quality of life and coping among rescue workers.

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